

## APPENDIX A - GENERAL FUND CAPITAL STRATEGY

Cost Centre	Scheme	2022/2023			2023/2024			2024/2025	2025/2026	2026/2027
		Q3 Working Budget	Actuals 2022-2023 5/5/23	(Under) / Overspend	Slippage from 2022-23	Q3 Working Budget	Q4 Revised Budget	Q4 Revised Budget	Q4 Revised Budget	Q4 Revised Budget
		£	£	£	£	£	£	£	£	£
	<b>General Fund - Schemes</b>									
	Stevenage Direct Services	3,308,522	3,396,212	87,690	30,718	6,253,926	6,284,644	1,321,000	261,000	0
	Housing Development	1,375,874	1,177,012	(198,862)	198,862	4,841,616	5,040,478	15,325,177	0	0
	Finance and Estates	2,261,606	1,473,016	(788,590)	768,233	1,438,952	2,207,185	184,765	0	0
	Digital & Transformation	417,834	237,135	(180,699)	180,699	421,627	602,326	104,220	0	0
	Regeneration	14,609,648	11,001,326	(3,608,322)	4,126,835	11,229,750	15,356,585	10,106,930	7,400,000	0
	Communities and Neighbourhoods	540,422	316,352	(224,070)	317,922	2,006,500	2,326,922	55,000	20,000	5,000
	Planning and Regulatory	209,036	212,828	3,792	(3,390)	406,249	537,457	290,000	0	0
	Deferred Works Reserve	1,204,027	0	(1,204,027)	1,039,178	328,244	1,367,422	275,000	0	0
	<b>Total Schemes</b>	<b>23,926,969</b>	<b>17,813,882</b>	<b>(6,113,087)</b>	<b>6,659,057</b>	<b>26,926,864</b>	<b>33,723,019</b>	<b>27,662,092</b>	<b>7,681,000</b>	<b>5,000</b>
	<b>General Fund -Resources</b>									
BG902	Capital Receipts	5,026,513	2,777,401	(2,249,112)		4,110,720	8,201,000	2,425,851	0	5,000
BG905	Ringfenced regeneration receipts	1,192,020	1,572,525	380,505		1,829,750	1,836,261	500,000		
	SG1 Receipts	278,887	185,382	(93,505)		0	92,576	0		
BG911	Locality Review receipts	0	0	0		3,206,000	1,160,000	0	281,000	
BG461	Towns Fund	10,988,259	7,192,490	(3,795,769)		9,400,000	13,427,748	9,106,930	7,400,000	0
BG461	Other Grants and other contributions	423,921	456,505	32,584		1,025,000	1,352,846	8,559,355		
BG862	S106's	0	0	0		0	0	0		
BG937	Community Infrastructure Levy (CIL)					97,500	97,500			
BG904	LEP	100,482	0	(100,482)		0	0	500,000		
	RCCO	0	21,678	21,678		0	0	0		
	Revenue Reserves	14,929	15,409	480		111,200	111,200	0		
BG903	Capital Reserve (Housing Receipts)	766,451	452,370	(314,081)		413,280	727,361	379,034		0
BG916	Capital Reserve (Revenue Savings)	24,354	24,354	0		20,000	20,000	0		
BG920	New Homes Bonus CNM	230,053	230,034	(19)		242,541	242,541	0		
	Prudential Borrowing Approved	4,597,429	4,468,303	(129,126)		6,151,970	6,151,970	3,000,000	0	0
	Short Term borrowing and funded from private sale	283,673	417,432	133,760		318,902	302,016	3,190,922	0	0
	Funding Gap	0	0	0		0	0	0	0	0
	<b>Total Resources (General Fund)</b>	<b>23,926,969</b>	<b>17,813,882</b>	<b>(6,113,087)</b>		<b>26,926,864</b>	<b>33,723,019</b>	<b>27,662,092</b>	<b>7,681,000</b>	<b>5,000</b>
		<b>0</b>	<b>0</b>	<b>0</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

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		Q3 Working Budget	Actuals 2022-2023 5/5/23	(Under) / Overspend	Slippage from 2022-23	Q3 Working Budget	Q4 Revised Budget	Q4 Revised Budget	Q4 Revised Budget	Q4 Revised Budget
		£	£	£	£	£	£	£	£	£
BG902	<b>General Funds Receipts</b>									
	Unallocated B/fwd	(3,839,065)	(3,839,065)	0		(1,809,305)	(3,828,809)	390,807	(7,053,825)	(3,862,903)
	In Year Receipts	(3,351,236)	(3,376,747)	(25,510)		(4,170,912)	(4,398,816)	(10,172,500)		
	Used in Year for capital financing	5,026,513	2,777,401	(2,249,112)		4,110,720	8,201,000	2,425,851	0	5,000
	Receipts Used to Repay ST Borrowing	354,484	509,602	155,118		283,673	417,432	302,016	3,190,922	0
	Used to repay loan		100,000	100,000						
	<b>General Fund Receipts Unallocated C/fwd</b>	<b>(1,809,305)</b>	<b>(3,828,809)</b>	<b>(2,019,504)</b>		<b>(1,585,824)</b>	<b>390,807</b>	<b>(7,053,825)</b>	<b>(3,862,903)</b>	<b>(3,857,903)</b>
BG911	<b>Locality Review receipts</b>									
	Unallocated B/fwd	0	0	0		0	0	(0)	(0)	(519,000)
	In Year Receipts	0	0	0		(3,206,000)	(1,160,000)	0	(800,000)	
	Used in Year	0	0	0		3,206,000	1,160,000	0	281,000	0
	<b>Receipts Unallocated C/fwd</b>	<b>0</b>	<b>0</b>	<b>0</b>		<b>(0)</b>	<b>0</b>	<b>(0)</b>	<b>(519,000)</b>	<b>(519,000)</b>
BG905	<b>Ringfenced regeneration receipts</b>									
	Unallocated B/fwd	(4,461,626)	(4,461,626)	(1)		(3,269,606)	(2,889,101)	(1,052,840)	(552,840)	(552,840)
	In Year Receipts		0	0						
	Used in Year	1,192,020	1,572,525	380,505		1,829,750	1,836,261	500,000	0	0
	<b>Reserve Unallocated C/fwd</b>	<b>(3,269,606)</b>	<b>(2,889,101)</b>	<b>380,504</b>		<b>(1,439,856)</b>	<b>(1,052,840)</b>	<b>(552,840)</b>	<b>(552,840)</b>	<b>(552,840)</b>
	<b>SG1 Receipts</b>									
	Unallocated B/fwd	198,139	198,139	0		477,026	383,521	477,026	477,026	477,026
	In Year Receipts		0	0						
	Used in Year	278,887	185,382	(93,505)		0	92,576	0	0	0
	<b>Reserve Unallocated C/fwd</b>	<b>477,026</b>	<b>383,521</b>	<b>(93,505)</b>		<b>477,026</b>	<b>476,097</b>	<b>477,026</b>	<b>477,026</b>	<b>477,026</b>
BG903 & BG9	<b>Capital Reserve</b>									
	Unallocated B/fwd	(477,240)	(477,240)	0		(58,000)	(372,081)	(1)	(0)	(382,824)
	In Year Resource	(371,565)	(371,565)	0		(375,280)	(375,280)	(379,033)	(382,824)	(386,652)
	Used in Year	790,804	476,723	(314,081)		433,280	747,361	379,034	0	0
	<b>Capital Reserve Unallocated C/fwd</b>	<b>(58,000)</b>	<b>(372,081)</b>	<b>(314,081)</b>		<b>(1)</b>	<b>(1)</b>	<b>(0)</b>	<b>(382,824)</b>	<b>(769,476)</b>

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		Q3 Working Budget	Actuals 2022-2023 5/5/23	(Under) / Overspend	Slippage from 2022-23	Q3 Working Budget	Q4 Revised Budget	Q4 Revised Budget	Q4 Revised Budget	Q4 Revised Budget
		£	£	£	£	£	£	£	£	£
	<b>Stevenage Direct Services</b>			4%						
	<b>Parks &amp; Open Spaces</b>									
KC218	Hertford Road Play Area (S106 Funded)			0	0	25,000	25,000	0	0	
KE911	Play Area Improvement Programme	233,000	234,009	1,009	(1,009)	556,339	555,330	0	0	
KE097	Litter bins	4,369	4,350	(19)		0	0	0	0	
KE329	Play Areas Fixed Play	0		0	0	9,473	9,473	0	0	
KE494	Green Space Access Infrastructure	41,000	1,515	(39,485)	39,485	162,650	202,135	128,000	128,000	
KE916	Peartree skate park	0		0	0	40,000	40,000	0	0	
	<b>Other</b>									
KG002	Garages	2,253,830	2,470,818	216,988	(112,395)	3,402,979	3,290,584	0	0	
KS263	Waste and Recycling System	42,811	18,650	(24,161)	24,161	0	24,161	0	0	
KE520	Welfare improvements at out based hubs	0		0	0	10,000	10,000	0	0	
KE914	FVP Dam Works	35,008	30,633	(4,375)	0	0	0	0	0	
KE542	Flat block waste management infrastructure	30,000	965	(29,035)	29,035	0	29,035	0	0	
KE543	Shrub bed programme	55,000	55,517	517	(517)	133,000	132,483	133,000	133,000	
KE544	Review of Biodiversity Action Plan	12,000		(12,000)	12,000	0	12,000	0	0	
KE545	Cemeteries System	50,000	37,885	(12,115)	12,115	0	12,115	0	0	
	<b>Vehicles, Plant, Equipment</b>									
KE497	Trade Waste Containers	0		0	0	20,000	20,000	0	0	
Various	Vehicle/Plant replacement Programme - see Appendix A1	551,503	541,871	(9,632)	27,842	1,074,785	1,102,628	1,060,000	0	
KE920	Memorial Tree for Weston Road Cemetery	0		0	0	23,200	23,200			
KE921	Improvement works to Hampson Park depot	0		0	0	40,000	40,000			
KE922	Additional Headstone Plinths - Weston Road Cemetery	0		0	0	16,000	16,000			
KE923	Pothole repairs Weston Road Cemetery	0		0	0	8,000	8,000		0	
KE924	Improvements to Welfare facilities Weston Road Cemetery	0		0	0	10,000	10,000			
KE925	Repair closed church wall St Nicholas church	0		0	0	30,000	30,000			
KE926	roof residual waste bay Cavendish Transfer Station	0		0	0	150,000	150,000			
KE927	Thermal Image Cameras	0		0	0	80,000	80,000			
KE928	Ph2 fire protection works Cavendish	0		0	0	350,000	350,000			
KE929	Digital system fleet and workshop operation	0		0	0	20,000	20,000			
KE930	Digital system streets and grounds services	0		0	0	56,000	56,000			
KE931	Digital system play area inspections/managment	0		0	0	16,500	16,500			
KE932	Digital book of remembrance	0		0	0	10,000	10,000			
KE933	Asset Management system	0		0	0	10,000	10,000			
	<b>Total Stevenage Direct Services</b>	<b>3,308,522</b>	<b>3,396,212</b>	<b>87,690</b>	<b>30,718</b>	<b>6,253,926</b>	<b>6,284,644</b>	<b>1,321,000</b>	<b>261,000</b>	<b>0</b>

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		£	£	£	£	£	£	£	£	£
	<b><u>Housing Development Scheme (Joint GF/HRA)</u></b>									
KG032	Building Conversion New Homes	0			0	0	0			
KG034	Kenilworth - Retail	28,530	28,530	0	0	0	0	0	0	
KG035	Kenilworth - Community Centre	162,218		(162,218)	162,218	486,464	648,682	574,900	0	
KG036	Kenilworth - private sale (Malvern Close & Blocks A3&A6)	425,546	388,502	(37,044)	37,044	1,000,000	1,037,044	14,750,277	0	
KG037	North Road	0	400	400	(400)	293,902	293,502	0	0	
Various	<b>Housing Development Schemes (Joint GF/HRA)</b>	<b>616,294</b>	<b>417,432</b>	<b>(198,862)</b>	<b>198,862</b>	<b>1,780,366</b>	<b>1,979,228</b>	<b>15,325,177</b>	<b>0</b>	
KG038	Marshgate Wholly Owned Housing Development Company (WOC)	759,580	759,580	0	0	3,061,250	3,061,250	0	0	
	<b>Total Housing Development (including grants to Registered</b>	<b>1,375,874</b>	<b>1,177,012</b>	<b>(198,862)</b>	<b>198,862</b>	<b>4,841,616</b>	<b>5,040,478</b>	<b>15,325,177</b>	<b>0</b>	
	<b><u>Finance &amp; Estates</u></b>									
	<b><u>Estates</u></b>									
KS278	New Management Software	66,075		(66,075)	66,075	0	66,075	0	0	
KR916	Commercial Properties Refurbishment (MRC Programme)	439,074	124,052	(315,022)	315,022	0	315,022	0	0	
KR150	Works to improve vacant premises prior to re-letting	31,642	5,502	(26,140)	26,140	15,000	41,140	15,000	0	
KR155	EPC Surveys	25,000	14,251	(10,748)		89,619	89,619	0	0	
KR156	EPC remedials	50,000	533	(49,466)	49,466	75,000	124,466	94,765	0	
KR157	Building condition and Insurance valuation Survey	22,251	20,747	(1,504)	1,504	126,090	127,594	0	0	
KS279	Upgrade Integra			0	0	66,000	66,000			
	<b><u>Play Centres</u></b>									
KC904	Play Centres General	0	1,962	1,962		0	0			
	<b><u>Community Centres</u></b>									
KE529	Community Centres Urgent and H&S Works	46,659	16,959	(29,700)	29,700	0	29,700	0	0	
KR159	St Nicholas POD removal	0	480	480		0	0	0	0	
KE553	Bedwell CC - Replace extract fans and electric heaters	0	55	55		0	0	0	0	
KR163	Chells manor - lightning upgrade	0		0	0	10,000	10,000	0	0	
KR164	Timebridge Community Centre flooring			0	0	20,000	20,000			
	<b><u>Neighbourhood Centres</u></b>									
KE554	Bedwell Neighbourhood centre canopy repairs	15,000	2,958	(12,042)	12,042	0	12,042	0	0	
KE555	8-10 The glebe roof replacement	75,000	45,650	(29,350)	29,350	0	29,350	0	0	

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		£	£	£	£	£	£	£	£	£
	<b>Depots</b>									
KE526	Cavendish Fire Protection works formerly know as Depots: Urgent and H&S Works	702,170	696,261	(5,910)		0	0	0	0	
KE527	Depots: Planned Preventative Works (reroof)	26,111	11,937	(14,174)	14,174	265,107	279,281	0	0	
KR160	Cavendish depot - IT server room - gas suppression air permeability prevention works	17,500	8,917	(8,584)		0	0	0	0	
KR161	Cavendish Depot IT/CCTV gas suppression works	6,800	2,546	(4,253)		0	0	0	0	
KR165	Cavendish Road reception access enhancement			0	0	15,000	15,000			
KR166	Cavendish Road manhole covers			0	0	50,000	50,000			
KR167	Cavendish Road penstock valve			0	0	50,000	50,000			
	<b>Other</b>									
KE558	MSCP resurface worn stairwell floor	0	85	85	(85)	80,000	79,915	0	0	
KE536	Multi Storey Car Park - Installation of emergency lighting	20,000	12,691	(7,309)	7,309	176,419	183,728	75,000	0	
KR158	Town Plaza	18,084	18,031	(53)		0	0	0	0	
KR162	Fairlands valley farmhouse roofing works	45,000	51,694	6,694		0	0	0	0	
KE559	MSCP / Indoor Market guttering	0		0	0	30,000	30,000	0	0	
KR168	Indoor Market roller shutter			0	0	9,000	9,000			
KR169	MSCP replacement fuse boards			0	0	8,000	8,000			
	<b>Council Offices</b>									
KR151	Daneshill: Urgent and H&S Works	49,886	22,636	(27,250)	27,250	65,000	92,250	0	0	
	<b>Operational Buildings</b>									
KR152	BTC 2019/20 Backlog H&S Works	0		0	0	27,934	27,934	0	0	
KR153	BTC Urgent and H&S Works	0		0	0	65,783	65,783	0	0	
KR154	BTC Planned Preventative Works	605,354	415,069	(190,284)	190,284	0	190,284	0	0	
KR170	BTC Essential works - Replace / upgrade doors, Lighting and	0		0	0	195,000	195,000	0	0	
	<b>Total Finance &amp; Estates</b>	<b>2,261,606</b>	<b>1,473,016</b>	<b>(788,590)</b>	<b>768,233</b>	<b>1,438,952</b>	<b>2,207,185</b>	<b>184,765</b>	<b>0</b>	
	<b>Corporate Projects, Customer Services &amp; Technology</b>									
	<b>IT General</b>									
KS268	Infrastructure Investment	300,000	180,760	(125,370)	125,370	336,627	461,997	104,220	0	
KS318	Core ICT Equipment for Additional Staff	75,000	49,991	(25,009)	25,009	65,000	90,009	0	0	
KS319	2012 Migration Servers	6,130			0	20,000	20,000	0	0	
	<b>Total IT General</b>	<b>381,130</b>		<b>(150,379)</b>	<b>150,379</b>	<b>421,627</b>	<b>572,006</b>	<b>104,220</b>	<b>0</b>	
	<b>Connected to Our Customer (CTOC)</b>									
KS274	New CRM Technology	36,704	6,384	(30,320)	30,320	0	30,320	0	0	
	<b>Total CTOC</b>	<b>36,704</b>		<b>(30,320)</b>	<b>30,320</b>	<b>0</b>	<b>30,320</b>	<b>0</b>	<b>0</b>	
	<b>Total Corporate Projects, Customer Services &amp; Technology</b>	<b>417,834</b>	<b>237,135</b>	<b>(180,699)</b>	<b>180,699</b>	<b>421,627</b>	<b>602,326</b>	<b>104,220</b>	<b>0</b>	

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		£	£	£	£	£	£	£	£	£
	<b>Regeneration</b>									
KE505	Demolition of Towers Garages and other sites (GD1)	278,887	185,382	(93,505)	92,576	0	92,576	0	0	
KE439	Town Square Improvements (GD1)		1,413	1,413			0			
KE451	SQ1 Regeneration		2,392	2,392			0			
KE466	Bus Interchange (GD3)	0	169,090	169,090		0	0	0	0	
KE533	Multi Storey Car Park (GD3) 'Sustainable Transport'	0	(2,876)	(2,876)		0	0	0	0	
KE506	Public Sector Hub	50,000	43,489	(6,511)	6,511	1,829,750	1,836,261	0	0	
KE541	Railway Station Multi-Storey Car Park	9,375,023	9,331,953	(43,070)		0	0	0	0	
	Repay LEP Loan			0				1,000,000		
Various	Towns Fund	5,023,181	1,270,483	(3,635,255)	4,027,748	9,400,000	13,427,748	9,106,930	7,400,000	
	<b>Total Regeneration</b>	<b>14,609,648</b>	<b>11,001,326</b>	<b>(3,608,322)</b>	<b>4,126,835</b>	<b>11,229,750</b>	<b>15,356,585</b>	<b>10,106,930</b>	<b>7,400,000</b>	
	<b>Community &amp; Neighbourhoods</b>									
KC202	Fairlands Valley Park - Aqua	11,360	5,540	(5,820)	5,820	0	5,820	0	0	
KE224	CCTV - Replacement Cameras (Community mobile cameras)	5,000	10,049	5,049	(5,000)	5,000	0	5,000	0	
KC235	Boat house as essential H&S works for dry rot		564	564			0			
KE507	Cycleways Installations (subject to £100k Arts Council grant)	10,000		(10,000)	10,000	0	10,000	0	0	
KC232	SALC and the Swim Centre Urgent and H&S Works	249,256	134,021	(115,235)	114,671	45,000	159,671	0	0	
KC231	SALC, Swim Centre, and Fairlands Valley Sailing Centre	19,950	88	(19,862)	19,862	0	19,862	0	0	
KC233	Stevenage Arts & Leisure Water leak - Reroofing	28,856	9,937	(18,919)	18,919	0	18,919	0	0	
KC242	SLL Leisure management - end of contract capital provision	75,000		(75,000)	75,000	75,000	150,000	0	0	
KC237	Fire stopping works at SALC	16,000	27,103	11,103	(11,103)	84,000	72,897	0	0	
KC238	Lift replacement at SALC	15,000	9,162	(5,838)	5,838	125,000	130,838	0	0	
KC239	Replacement bridge at Golf Centre & other bridge works	0		0	0	80,000	80,000	0	0	
KC240	Replacement Camera programme	25,000	26,085	1,085	(1,085)	35,000	33,915	40,000	10,000	
KC241	ASB team mobile camera	0		0	0	0	0	5,000	5,000	
KC052	Shephalbury Park	0	93,804	93,804		0	2,500			
KC236	Ridlins Athletics	85,000		(85,000)	85,000	0	85,000	0	0	
KE917	Ridlins Athletics Facility	0		0	0	10,000	10,000	0	0	
KC243	New Leisure Contract	0		0	0	1,200,000	1,200,000			
KC245	Equipment replacement at Fairlands Valley Sailing Centre			0	0	35,000	35,000			
KC246	Aqua Park - Rubber crumb surface replacement			0	0	35,000	35,000			
KC247	Lighting of clock tower - permanent install			0	0	25,000	25,000			
KC248	Stock condition survey Leisure sites			0	0	150,000	150,000			
KC249	CCTV Mobile camera replacement for Community Safety			0	0	5,000	5,000	5,000	5,000	5,000
KC244	Community Infrastructure Projects			0	0	97,500	97,500			
	<b>Total Community &amp; Neighbourhoods</b>	<b>540,422</b>	<b>316,352</b>	<b>(224,070)</b>	<b>317,922</b>	<b>2,006,500</b>	<b>2,326,922</b>	<b>55,000</b>	<b>20,000</b>	<b>5,000</b>

## APPENDIX A - GENERAL FUND CAPITAL STRATEGY

Cost Centre	Scheme	2022/2023			2023/2024		2024/2025	2025/2026	2026/2027
		Q3 Working Budget	Actuals 2022-2023 5/5/23	(Under) / Overspend	Slippage from 2022-23	Q3 Working Budget	Q4 Revised Budget	Q4 Revised Budget	Q4 Revised Budget
		£	£	£	£	£	£	£	£
	<b>Planning &amp; Regulatory</b>								
KE119	Off Street Car Parks (Multi Storey Car Parks)	125,000	150,047	25,047	(25,047)	225,000	199,953	175,000	0
KE470	Electric Car Charging Points		402	402			134,598		
KE530	Car Park Equipment - Digitalisation	0		0	0	20,000	20,000	0	0
KE201	Hard standings	42,607	22,223	(20,383)	20,383	25,000	45,383	25,000	0
KE100	Residential Parking	21,846	21,544	(302)	302	0	302	0	0
KE217	Parking Restrictions	16,183	14,918	(1,265)	1,265	15,000	16,265	15,000	0
KE444	Coreys Mill Lane - Additional Parking Capacity	1,400	1,576	176	(176)	20,730	20,554	0	0
KE531	Workplace Travel Plan	2,000	2,117	117	(117)	40,519	40,402	15,000	0
KE569	Cashless on street parking transition	0		0	0	60,000	60,000	60,000	0
	<b>Total Planning &amp; Regulatory</b>	<b>209,036</b>	<b>212,828</b>	<b>3,792</b>	<b>(3,390)</b>	<b>406,249</b>	<b>537,457</b>	<b>290,000</b>	<b>0</b>
KR911	Deferred Works Reserve	1,204,027		(1,204,027)	1,039,178	328,244	1,367,422	275,000	0